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October 15, 2024

Ms. Breeyn Tarr
Rapid Response & WIOA Adult and Dislocated
Worker Program Administrator
Office of Workforce Development
P.O. Box 182105
Columbus, OH 43218-2105

## Via Federal Express

Re: Announcement of Conditional Workforce Actions

Dear Ms. Breeyn Tarr:

On October 14, 2024, True Value Company, L.L.C. and its subsidiaries (collectively, "True Value" or the "Company") initiated Chapter 11 proceedings in the U.S. Bankruptcy Court for the District of Delaware (the "Court") to complete a proposed sale of substantially all of the Company's assets to Do It Best Corp. ("DIB" or the "Buyer") and conduct a competitive sale process with other potential buyers. Our primary goal throughout our strategic evaluation process has been—and remains—preserving jobs and avoiding or postponing facility closures. We believe the Chapter 11 sale process is the best path to do so.

While we remain committed to successfully completing the Chapter 11 sale process, we are notifying you of actions that True Value may need to take if we do not close the proposed sale to DIB and identify other buyers who will both address the Company's debt and allow us to continue to operate as a going concern and avoid layoffs. Under those circumstances, the Company would be forced to substantially shut down its operations and pursue an orderly winddown or otherwise engage in layoffs. In such event, there would be a total closure of and/or layoffs at the Company's facility located at 26025 First Street, Westlake, OH 44145-1400, commencing December 7, 2024. We would expect a facility closure to be permanent and for all Company employees to be impacted.

If the Company is unable to avoid or postpone closures or layoffs, impacted employees are expected to be separated from employment on December 14, 2024, or within 14 days thereafter. All impacted employees have been notified of their expected separation dates and that their separations from employment would likely be permanent.

The attached exhibit sets forth a list of the job titles of positions that will be impacted by this total plant closure if the Company is unable to avoid or postpone closures or layoffs, as well as the number of impacted employees in each job classification who will be impacted by the anticipated total plant closure.

This notice is being provided to you to satisfy any obligation True Value may have under the federal Worker Adjustment and Retraining Notification ("WARN") Act and any applicable state law. To the extent this notice is not required by the WARN Act or applicable state law, it is being provided to you voluntarily.

We are providing as much advance notice as is practicable under the circumstances and believe that providing notice earlier would have been premature and detrimental to the Company's prospects to secure additional capital or business, including from lenders, prospective buyers, and other potential financing parties.

If you have any further questions or want additional information concerning this letter or process, please contact (866) 771-0561.

Sincerely,

TRUE VALUE COMPANY, L.L.C.

Irma Quintana Senior Vice President, CHRO 14 jii. 21

## <u>Exhibit A</u> Schedule of Affected Individuals

Job Title	Number of Affected Individuals	Anticipated Schedule of Job Loss
ASSOC ADMIN SYSTEMS	l	December 14, 2024-December 28, 2024
CLERK	2	December 14, 2024–December 28, 2024
CLERK DATA PROCESSING	_ 2	December 14, 2024–December 28, 2024
GNL MAINT REPAIR WKR	2	December 14, 2024–December 28, 2024
HR GENERALIST	1	December 14, 2024-December 28, 2024
MERCHANDISE HANDLER	70	December 14, 2024–December 28, 2024
MGR OFFICE	1	December 14, 2024-December 28, 2024
MGR RDC GENERAL OPS B	1	December 14, 2024-December 28, 2024
MGR WHSE INBOUND	1	December 14, 2024–December 28, 2024
OUTBOUND		
SR CLERK	2	December 14, 2024–December 28, 2024
SR GNL MAINT RPR WKR	1	December 14, 2024–December 28, 2024
SUPV INV CONTROL	1	December 14, 2024–December 28, 2024
SUPV WAREHOUSE	4	December 14, 2024–December 28, 2024